I. Call to Order – Vice-chair Dr. Lea Acord. The meeting was called to order at 3:04 pm.

II. Reflection -- Ms. Arica Von Boxtel.

III. Approval of January 28, 2013 Minutes
Dr. Deahl moved, Dr. Dawn Smith seconded. Approved unanimously.

IV. Finance Resource Task Force – Dr. Bill Cullinan and Dr. Chris Miller
Presentation with data from the Office of Finance.
- New revenue streams from new programs have not been listed individually.
- Dr. Su inquired about CFI index which is currently less than our three-year average. There is a lack of institutional flexibility. Marquette remains behind its peers in terms of endowments. We need to increase our net operating revenue. New strategies in terms of enrollment need to be considered. Funding enrollment at a much higher level.
- This group will not make specific recommendations as they don’t know what is going on in each of the colleges.
- Academic integrity remains a goal.
- The group had no specific charge when it started.
- In a long term view increased health care costs could really drastically affect the bottom line.
- What remains to be solved is the relationship between this group and the budget committee? This group was created to look at the big overall picture. It is important that two sets of eyes look at budget materials.

V. Provost’s Report - Dr. John Pauly
- Enrollment Update:
  Seven of the undergraduate colleges have hosted scholarship competitions the last three weekends. All have gone well. This increases the possibility of their commitment to a Marquette education.
  Graduate School is running close to last year. Graduate School of Business is looking on how to increase their numbers.
- Gifts update
  Diederich College of Communication announced a generous gift from Peter and Patricia Frechette of $8.3 million to create “The Perry and Alicia O’Brien Fellowship in Public Service Journalism.” The new
fellowship, named for Patricia's parents, Perry and Alicia O'Brien ('36 and '37 respectively) begins in fall 2013. In partnership with the Milwaukee Journal-Sentinel, the fellowship will bring three experienced journalists from around the country for one year to work on specific reporting projects with journalism students as assistants who will be credited in publications.

Very close to announcing the results of the Klingler College of Arts & Sciences Dean Search.

- Budget
  - This picture is a bit harsh right now. Higher health care costs, low philanthropy contributions, and zero interest rate environments are taking a toll on the budget. It's part of the national problem: Moody's reports indicated that the higher education sector is now receiving negative rather than stable ratings.
  - The problems is to balance the last $4 million in budget which includes a contingency:
  - Mr. Lamb indicated that the Budget Office financial reports are on its website.
  - McGuire & Associates are continually updating what is going on in the larger environment.
  - Would like create a university dashboard on budget with metrics available to everyone to help us move together.
  - Tuition increase was set at 4 ½% but resulted in a $700,000 in loss of possible revenue.
  - Steps being taken
    - Reviewing staff positions and holding off if there is a need for a replacement will help.
    - Increase freshman enrollment – 50 students more and delivery the class
    - Deans were asked to look for a different way to distribute scholars fund – colleges can spend the current balances – new money will go central and it will go to students in the colleges
    - VPs & Provost & Dean’s Group – For FY14: 5% cost in discretionary spending to be cut – units can make the cuts in areas that work best for their unit. Deans were also asked to provide the implications of the cuts within your individual colleges?

- Issues
  1. Reasonable places to begin cuts is in area such as no longer taking each other to lunch, support staff positions – review when individuals leave and considering possible restructuring.
  2. Need to enroll transfer students by making ourselves more attractive. This group of students have not been sought out in the past.
  3. Faculty loads – rationalize the loads – clearer sense of what non-tenure track are teaching. Look at the disparity in departments.
  4. Certificates – create small revenue streams – packaged in a different way
  5. Rethink the core of common studies – what is most effective manner of delivery
  6. Scholars funds within the colleges will be moved to a central location after this year. In the past units have not been using all the money on an annual basis.

Senators responded:
  A) Perhaps the HLC review their input could be sought on how to improve things.
  B) Faculty have raised questions about the seemingly large number of administrators hired recently.
  C) How will students and student government be heard? Especially from various academic units?

- Dr. Bergen noted that at a recent ULC meeting agreed to try not to touch what touches the students.

Pauly responses:
  Fr. Pilarz has said everything is on the table, and we still have work to do. No one will get a pass, but some things can be done by attrition. Academics remain MU’s core mission.
  - There are very high hopes in terms of the Strategic Plan, which we need to work through
  - Student listening is part of the process.
More money is needed to bring in the class. Our financial aid packages are not as attractive as what students are receiving from our competitors.

Mr. Lamb noted things were worse in 1994. We are currently in a far more collaborative place ready to deal with the issues straight on.

The Provost will be holding back only ½% for salary equity adjustments and promotion raises.

Approximately $130,000 will be needed for promotion & tenure raises.

VI. Vice Chairperson’s Report - Dr. Lea Acord

Faculty Council Report to UAS
1. Have not met since last UAS meeting.
2. Individually, we are providing feedback to the HLC draft as it relates to shared governance which is due on February 21.
3. We will be meeting with the Provost on February 27. The purpose of the meeting is not only to understand the perspective of the provost with regard to shared governance but to come to some agreement about how faculty (and specifically the UAS) can work with the provost office to help make appropriate decision in those areas that affect the realities of academic life through shared responsibilities/shared governance.
4. After this meeting the group hopes to provide input to UAS Task Force in areas that have to do with shared governance.

UAS Task Force Report to UAS
1. Members of the Task Force – Bob Deahl, Bill Thorn, Mike Akers, Lynn Whittenberger and Lea Acord
2. Met last week
   a) Reviewed preamble and articles 1 -3.
   b) Review more extensive than we originally anticipated.
   c) Received feedback from the Provost and the UAS Chairperson South about changes they suggest or area they requested clarification – which we took into consideration in our review.
   d) Realized much has changed since the statues were written almost 5 year ago – for example, some mistrust between administration and faculty seemed to be reflected in some of the language which we felt was no longer necessary.
   e) We also realized clarification of the intent in the statutes was important in many areas.
3. Next Meeting is March 6
   a) Hope to have feedback from standing committees about their own committee structure and function.
   b) Our task will be to review feedback and make recommendations for changes for article 4 which include all the standing committees.
4. Plan to give to Executive Committee – may meet with them (not sure).
5. Still plan to have changes for the April UAS meeting and final vote at May UAS meeting.

VII. Strategic Planning – Dr. Jeanne Hossenlopp and Mr. Tom Ganey
The Senators had small group discussions.

VIII. Motion to Adjourn was made at 5:00 p.m.