



Graduate programs in  
**LEADERSHIP STUDIES**



**MARQUETTE**  
UNIVERSITY

Be The Difference.



## Why graduate studies in Leadership Studies at Marquette?

With a strong emphasis on ethics and leadership, our program gives graduates the skills needed to make tough choices about critical issues facing today's society. Our program focuses on building what employers are looking for — strong communication and leadership skills, the creation and maintenance of collaborative and productive teams, and the enactment and support of socially responsible behavior.

**Be inspired.** Learn from experienced leaders who keep course material current and practical — allowing you to immediately apply what you have learned.

**Be ethical.** In every course, you'll practice formulating and applying ethical decisions and choices to real-life situations.

**Be noticed.** Receive personalized attention from faculty members who take an active interest in your career goals.

**Be resolute.** Become a leader of character who is committed to excellence and service in your organization and community.

**Be flexible.** Enroll full or part time, depending on your schedule.

### Leadership studies graduate programs:

Master of leadership studies

Certificate in leadership studies (online and blended)

### ABOUT MARQUETTE

**Our programs.** Marquette offers 50 doctoral and master's degree and more than 30 graduate certificate programs, and a School of Dentistry and Law School. And we have a variety of specializations to help you tailor the curriculum to your needs — an opportunity not offered by all universities.

**Our students.** We enroll approximately 3,700 graduate and professional students from diverse cultural and educational backgrounds and 68 countries all over the world.

**Our faculty.** Marquette's almost 700 full-time faculty represent renowned scholars and industry experts. As a student, you'll also benefit from established collaborations within the local business and nonprofit communities, as well as other nationally renowned institutions within the region, including the Clinical and Translational Science Institute, Medical College of Wisconsin, Milwaukee School of Engineering, University of Wisconsin system, and others.

**Our commitment.** Class sizes are small and are usually taught by regular faculty members who are conducting cutting edge research. Your teaching will be informed by current research, and you will often have the opportunity to participate in research.

**Our network.** As a Marquette graduate, you'll become part of our alumni family of more than 110,000 around the world — creating a professional network that spans from right next door to across the globe.

**Our values-based education.** As a Jesuit institution, Marquette continues a centuries-old tradition of academic excellence, development of the whole person and research that addresses societal needs.

## YOUR JOURNEY

Today, a leader is responsible for ensuring ethical standards and modeling socially responsible behavior. Competency is just the price of admission. Today's good leaders must also think globally, respecting the rights and dignity of others in everything they do.

### Master of leadership studies

#### Specializations:

- Criminal justice administration – [marquette.edu/cps/public\\_svc\\_criminal\\_justice.shtml](http://marquette.edu/cps/public_svc_criminal_justice.shtml)
- Dispute resolution – [marquette.edu/cps/public\\_svc\\_disputeres.shtml](http://marquette.edu/cps/public_svc_disputeres.shtml)
- Engineering
- Health care administration – [marquette.edu/cps/public\\_svc\\_healthcare.shtml](http://marquette.edu/cps/public_svc_healthcare.shtml)
- Leadership Studies – [marquette.edu/cps/public\\_svc\\_leadership\\_studies.shtml](http://marquette.edu/cps/public_svc_leadership_studies.shtml)
- Nonprofit sector leadership – [marquette.edu/cps/public\\_svc\\_non\\_profit.shtml](http://marquette.edu/cps/public_svc_non_profit.shtml)
- Public service
- Sports leadership

#### Course work:

- Students must complete a minimum of 36 credit hours (12 classes) by:
  - completing a six-credit professional project and 30 credit hours of course work or
  - taking 36 hours of course work and passing a comprehensive final exam during their last semester of work.
- Required courses include history and theory of leadership and ethics; self-leadership; conflict resolution, negotiation and team leadership; and research methods.
- Students can choose a general track in leadership or a specialization.
- All classes are offered weeknights with a blend of on-campus and online learning.
- Students can expect to spend an average of 12 hours a week outside class on course work for every three-credit course.



Marquette's sports leadership specialization is one of only two such programs in the Milwaukee area. The program was developed in consultation with Marquette's Department of Athletics and gives students a direct link to Division I sports teams and the Big East. For more information, visit [marquette.edu/cps/sports](http://marquette.edu/cps/sports).



My Marquette degree has given me the competence and confidence to tackle nonprofit issues that relate directly to my organization and the sector as a whole. The education I received gave me the tools I need to maximize and utilize my leadership ability in my current role and throughout my career."

**Ayeisha Domino-Brown, Grad '09**  
Service excellence director  
Easter Seals Southeast Wisconsin



#### Time to completion:

- Full-time students taking three classes a semester can complete the program in as few as two years.
- Part-time students, on average, complete the program in three to four years.
- Students must complete the program in six years.

#### Other opportunities:

- Community and area company networking opportunities are available through several internships, independent studies and practica.
- Research opportunities are available to students awarded a research assistantship. The department awards only one assistantship, so competition for the position is high.

For more program details, including requirements and course descriptions, see the *Graduate Bulletin* at [marquette.edu/grad](http://marquette.edu/grad).

## Certificate

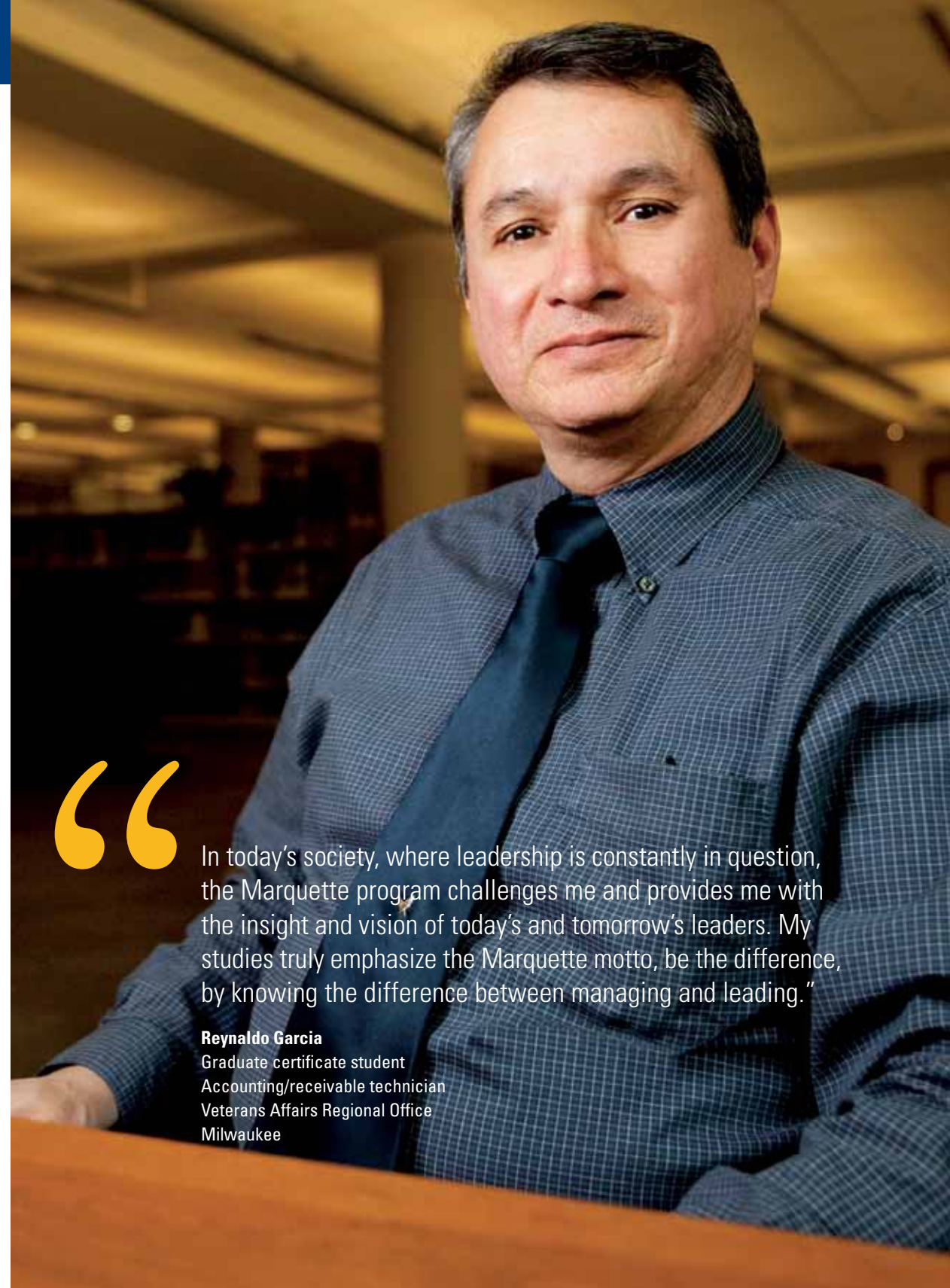
### Course work:

- Students must complete a minimum of 15 credit hours (five classes), including:
  - history and theory of leadership and ethics
  - self-leadership
  - conflict resolution, negotiation and team leadership or qualitative research and the social impact on leaders' decisions
  - influence of leadership on behavior in organizations
- One elective may be selected from the leadership studies course listings.
- Choose a fully online format or a blend of weeknight on-campus and online learning.
- Students can expect to spend 12 hours a week on course work for every three-credit course.

### Time to completion:

- On average, students complete the program in one year.
- Students must complete the program in three years.

For more program details, including requirements and course descriptions, see the *Graduate Bulletin* at [marquette.edu/grad](http://marquette.edu/grad).



“

In today's society, where leadership is constantly in question, the Marquette program challenges me and provides me with the insight and vision of today's and tomorrow's leaders. My studies truly emphasize the Marquette motto, be the difference, by knowing the difference between managing and leading.”

**Reynaldo Garcia**  
 Graduate certificate student  
 Accounting/receivable technician  
 Veterans Affairs Regional Office  
 Milwaukee



Future Milwaukee is a community leadership development program at Marquette. By participating in the nine-month program, you will complete an approved project with a nonprofit agency partner and faculty facilitator. This experience is incorporated into a scholarly paper and one of several capstone project options for the master of arts in public service or master in leadership studies. For more information, visit [futuremilwaukee.org](http://futuremilwaukee.org).

**Howard Bellman, J.D., LL.M.**  
*Dispute resolution*



**Ronald Benner**

*Health care administration, leadership studies, public service — nonprofit sector*

**Dr. Eugene Braaksma**

*Criminal justice administration*

**Dr. Jay Caulfield**

*Leadership studies*

**Rev. Michael Class, S.J., Ed.D.**

*Leadership studies, public service*

**Cheryl Coan**

*Leadership studies, public service*

**Dr. Kerry Egdorf**

*Dispute resolution, leadership studies, public service*

**Dr. Joe Essuman**

*Leadership studies, public service*

**Paul France**

*Criminal justice administration*

**Christine Harris-Taylor, J.D., LL.M.**

*Dispute resolution*

**Dr. Joseph (Gordon) Hylton**

*Sports leadership*

**Craig Kammholz**

*Public service, law enforcement leadership and management*

**Moira Kelly**

*Dispute resolution*

**Dr. Peggy Kendrigan**

*Criminal justice administration*

**Paula Lucey, M.S.N.**

*Health care administration, public service*

**Raymond McGury**

*Law enforcement leadership and management*

**Dr. Paul McInerney**

*Sports leadership*

**Dr. Robert Pavlik**

*Leadership studies, public service*

**David Perlman, J.D.**

*Criminal justice administration, law enforcement leadership and management*

**Richard Reider**

*Sports leadership*

**Diane Rondini-Harness, J.D.**

*Criminal justice administration*

**Leslee Ruscitti, J.D.**

*Criminal justice administration, leadership studies, nonprofit sector, public service*

**Dr. Eileen Sherman**

*Leadership studies*

**Dr. Jeff Snell**

*Public service*

**Eva Soeka, J.D.**

*Dispute resolution*

**Brian Truka**

*Leadership studies*

**Mark Waters**

*Criminal justice administration, law enforcement leadership and management*

For more information about the department's faculty members and their research, visit [marquette.edu/cps/faculty](http://marquette.edu/cps/faculty).



## YOUR RESOURCES

As a graduate student in leadership studies, you'll have access to:

- a writing assistant to help review papers and help you succeed as a writer.
- professors and instructors who are experts in their fields and can give you career guidance and offer real-world application of the information you learned in class.
- an academic adviser who specializes in adult education and will work with you to tailor a program that meets your needs and goals.

Our graduate programs also provide excellent resources beyond the classrooms. Thanks to our location in downtown Milwaukee and community-connected faculty, you'll enjoy an urban setting with access to a vibrant arts scene, professional sports, restaurants and nightlife.

### Marquette University

- Access to networking, career counseling, and job searching counselors and seminars through our free Career Services Center
- More than 20 academic centers and institutes that foster research in end-of-life care, ethics, neuroscience, rehabilitation engineering, transnational justice, water quality, sports law and others
- Access to more than 1.7 million volumes of books and bound journals, 22,000 journals and other serials in digital format, laptops for checkout, and extensive special collections (Raynor Memorial Libraries are open evenings and weekends)
- Access to a secure high-speed wireless network (54Mbps) for laptops and other devices
- Remote computer access to campus-only resources through our VPN
- Student Health Service, Counseling Center and Campus Ministry
- Sports recreation and fitness facilities
- Big East Conference sports, including men's basketball, which has 27 NCAA appearances, 14 Sweet Sixteen appearances, three Final Four appearances and one NCAA championship (1977) and plays in front of 18,000 fans at the Bradley Center

### Milwaukee

- The Milwaukee metropolitan area has approximately 1.7 million people, ranking among the top cities in the United States by population
- Home to 9 fortune 500 company headquarters, including Harley-Davidson, Johnson Controls, Northwestern Mutual and Rockwell Automation
- Milwaukee offers many art and cultural opportunities, including a repertory theatre, a symphony orchestra, two opera companies, a ballet company, diverse art galleries, a public museum, the Milwaukee County Zoo and the Milwaukee Art Museum
- Professional sports include baseball (Brewers), basketball (Bucks), hockey (Admirals), soccer (Wave) and skating exhibitions at the Pettit National Ice Center (an Olympic training facility)
- Known as the city of festivals, Milwaukee has abundant celebrations throughout the year honoring the city's diverse heritage, including Summerfest — the world's largest outdoor music festival
- More than 10 miles of lakefront, 1,500 restaurants and 15,000 acres of parks



## YOUR INVESTMENT

Furthering your education is an investment you can count on. Financial aid — in several forms — can help meet the costs of your graduate education at Marquette.

### Tuition\*

#### Full-time students:

Nine credit hours per semester at \$945 per credit = \$8,505 per semester

#### Part-time students:

Three to six credit hours per semester at \$945 per credit = \$2,835 to \$5,670 per semester

A minimum of 36 credit hours is required to complete the master's program.

A minimum of 15 credit hours is required to complete the certificate program.

\*Figures are based on average credit hours taken per semester and exclude service fees and/or continuous enrollment/continuation course fees. Per-credit cost valid until May 2012.

### Need-based aid

Enroll as a half- or full-time student in a degree program (at least four credit hours, usually two or more classes a semester), and you may be eligible for loans distributed through the Office of Student Financial Aid. Most student loans have competitive interest rates and do not require repayment until after you complete your course of study.

To apply, file the Free Application for Federal Student Aid each year between January 1 and mid-February. It's available from the Office of Student Financial Aid or at [fafsa.ed.gov](http://fafsa.ed.gov). Once you have been admitted to your program and completed your financial aid paperwork, we will determine your eligibility and send you a notice explaining what financial aid you are eligible to receive from the university.

### Additional resources

- Marquette offers a convenient payment plan that divides tuition costs into monthly installments. For more information, visit [marquette.edu/mucentral](http://marquette.edu/mucentral) or contact Marquette Central at (414) 288-4000.
- Employment assistance is available.
- Private lenders feature special educational loans.
- Your employer may offer a tuition-remission plan.
- Some private foundations offer financial aid for graduate study.
- Tax credits can be claimed for work-related educational expenses.



“The College of Professional Studies has been the best investment I've ever made. The faculty, staff and students have a spirit of excellence that flows outside the classroom and into the community. For me, it's not all about the grades, but it is all about the outcome and making a difference.”

**Ron Smith, CPS '05, Grad '09**

Assistant managing editor/news operations  
Milwaukee Journal Sentinel

## YOUR OPPORTUNITIES

Where could a graduate degree or certificate in leadership studies from Marquette lead you? You can find our graduates in leadership positions in organizations throughout the Milwaukee area and around the nation.

## YOUR FIRST STEP

**We invite you to apply.**

### **Application requirement checklist:**

- Online application at [marquette.edu/grad](http://marquette.edu/grad) (must be submitted online before all other admission materials)
- Application fee
- Official transcripts from all current and previous colleges/universities except Marquette
- Three letters of recommendation
- Official test scores from the GRE (preferred), GMAT or LSAT; waived if the applicant has an advanced degree (master of arts, master of science, M.B.A., doctorate, juris doctorate or doctor of medicine) from any school
- (International applicants only) TOEFL score or other acceptable proof of English proficiency
- (Master's applicants only) Statement of purpose
- If necessary, submit any additional hard-copy materials in one envelope to:

Marquette University Graduate School  
P.O. Box 1881  
Milwaukee, WI 53201-1881



**For more information about our graduate programs,  
please contact the College of Professional Studies.**

P.O. Box 1881  
Milwaukee, WI 53201-1881  
Phone: (414) 288-3153  
Fax: (414) 288-3298  
E-mail: [mcps@marquette.edu](mailto:mcps@marquette.edu)





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UNIVERSITY

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**Be The Difference.**

**Marquette University Graduate School**

Phone: (414) 288-7137 or (800) 793-6450, ext. 7

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Milwaukee, Wisconsin 53201-1881

[marquette.edu/grad](http://marquette.edu/grad)