

A DEARTH OF HOPE HAS ACCOMPANIED THE “END” OF COVID, AS OUR UNIVERSITIES DEAL WITH SIGNIFICANT CHALLENGES. THREATS TO DEMOCRACY, DECLINING CONFIDENCE IN THE WORTH OF HIGHER EDUCATION, ACCELERATING CLIMATE CHANGE, AND FEWER VENUES FOR MEANINGFUL DIALOGUE ARE BUT A FEW OF THE ISSUES WE FACE. HOW THEN, DO WE ACCOMPANY OUR STUDENTS, FACULTY, STAFF, AND ALUM TOWARD A HOPE-FILLED FUTURE? WHAT CAN MISSION COLLEAGUES DO TO ASSURE THAT OUR SCHOOLS CONTINUE TO GROW AMID THE CHALLENGES, AND REINVIGORATE THE IMPORTANCE OF A JESUIT EDUCATION? MEETINGS OF THE NEW CMO COUNCIL AND THE MISSION AND IDENTITY CONFERENCE PROVIDE US WITH AN INDISPENSABLE

Conference Schedule for Mission and Identity Meetings 2022: Accompanying Students toward a Hope-filled Future

The AJCU recommends that all attendees receive a Covid-19 vaccination and booster(s) in advance of attending the meeting. Masks are optional, but participants should feel comfortable wearing masks at any time.

Essential Reading:

- [*On the Selection and Appointment of Chief Mission Officers by AJCU Presidents*](#) (Commissioned whitepaper by Drs. Kevin Burke, S.J. and Kari Kloos)
- [*Characteristics of Jesuit Higher Education: A Guide for Mission Reflection*](#)
- [*Discerning the Present to Prepare for the Future of the University Education of the Society of Jesus*](#) (IAJU Address of Fr. General Arturo Sosa, S.J. at the IAJU Assembly, Aug. 4, 2022)
- [*AJCU Strategic Agenda*](#)
- [*AJCU Formation Program Rationale: A Proposal for Discussion*](#)

As the schedule below indicates, conference events begin with an optional retreat on the morning of Wed., Oct. 26. The formal meetings will then commence along two tracks, which will run from Wed., Oct. 26 at 3 p.m. until Thurs., Oct. 27 at 4 p.m. These two tracks will come together for joint sessions on Thurs. evening (Oct. 27) at 5:15 p.m. and will continue all day on Friday (Oct. 28). Meeting goals for each track are listed below:

Meeting Goals for Track 1: Chief Mission Officers Council (one CMO per school, Provincial Assistants for Higher Education, and Invited Guests)

- To grow in knowledge and familiarity with each other, to work more collaboratively, faithfully, and effectively.
- To provide advice and guidance on the draft whitepaper *On the Selection and Appointment of Chief Mission Officers by AJCU Presidents*, so that it may be shared with the Presidents as an advisory, consensus document – the collective wisdom of the CMOs.
- To offer feedback on AJCU’s strategic goals, including preparation for a national assembly on Jesuit higher education every 3-5 years.

Meeting Goals for Track 2: Non-CMO Colleagues (e.g., Associate VPs, other Mission Office Staff, and Invited Guests)

- To grow in knowledge and familiarity with each other, to work more collaboratively, faithfully, and effectively.
- To share best practices in mission integration and effectiveness.
- To examine selected, current issues through the lens of mission integration.

Tues., Oct. 25	
Afternoon	Hotel check-in available at 3 p.m. (Luggage storage available in advance) <u>Doubletree Hotel</u> <i>611 W. Wisconsin Ave.</i>
Wed., Oct. 26	
Morning	Breakfast at the Doubletree Hotel <i>Avenue Bar and Grill</i> <i>Breakfast vouchers will be provided at hotel check-in</i>
8-9 a.m., approximately every 15 minutes	Shuttle to Marquette <i>Depart from lobby of the Doubletree Hotel</i>
9 a.m. to 11:30 a.m.	Optional Half-day Retreat for Early Arrivers: Ignatian Spirituality and the Arts – A Space of Renewal <i>St. Joan of Arc Chapel</i> <i>Please join whenever you wish, for as long as you wish</i> <i>Box lunches available after the retreat in Zilber Hall 470</i>

Afternoon.	<p>Conference check-in available from Noon to 3 p.m. <i>Alumni Memorial Union (2nd Floor Rotunda)</i> 1442 W. Wisconsin Ave.</p> <p>Hotel check-in available after 3 p.m. (Luggage storage available for early arrivers) <u>Doubletree Hotel</u> 611 W. Wisconsin Ave.</p>	
10 a.m. to 2 p.m.	<p><i>A meeting of the Joint Commission of the AJCU and JCCU will be held at this time – Ed Peck will be the only CMO/Mission Officer attending this Joint Commission meeting. Other mission officers need not include this meeting in their schedules.</i> <i>Zilber Hall – 327</i></p>	
<p><i>Mission and Identity Conference Begins at 3 p.m.</i> <i>See the Two Participant Tracks Below</i></p>		
3 p.m.	<p>Track 1: Chief Mission Officers Council (i.e., one CMO per school), Provincial Assistants for Higher Education, and Invited Guests) - Green Column <i>Zilber Hall 025</i></p> <p>Getting to Know Each Other – Small Group Discussions</p> <ul style="list-style-type: none"> • What brought me into the work of being a CMO? How does my background affect my CMO role? • What are the greatest consolations of my work? What is most difficult? What support do I need? • What are the most significant challenges my institution is facing this year? How do they affect my work? • Who are my partners, within and outside of the mission office? How do we work together (or not) for deeper mission integration? 	<p>Track 2: Non-CMO Colleagues (e.g., Associate VPs, other Mission Office Staff, and Invited Guests) - Blue Column <i>Facilitator: Joe Shadle, Director Center for Mission and Identity (Xavier University)</i> <i>Zilber Hall 458</i></p> <p>Getting to Know Each Other – Small Group Discussions</p> <ul style="list-style-type: none"> • Why did I undertake in the work of University Mission Integration and why do I stay? • What are the greatest consolations of my work? What is most difficult? What support do I need? • What are the most significant challenges my institution is facing this year? How do they affect my work? • Who are my partners, within and outside of the mission office? How do we work together (or not) for deeper mission integration?
4:15 p.m.	<p>Break <i>Outside Zilber Hall 025</i></p>	
4:30 p.m. to 5:30 pm.	<p>Getting to Know Each Other – Plenary Discussion</p>	<p>Getting to Know Each Other – Plenary Discussion <i>Facilitator: Joe Shadle</i></p>

5:45 p.m.	Social Welcome – President Michael Lovell <i>Raynor Memorial Library, Beaumier Suite (Lower Level)</i>	
6:30 p.m.	Dinner with Members of the Jesuit Community <i>Raynor Memorial Library, Beaumier Suite</i>	
7:45 – 8:05 p.m.	Wisdom from Our Alum: “Why Jesuit Education and Reconciliation Matter to Me” Pardeep Singh Kaleka (Marquette '01) - Video Co-Director of <i>Not in Our Town</i>	
8:15 p.m.	Shuttle to the Doubletree <i>Depart from east side of the Alumni Memorial Union (First floor)</i>	
Evening	Social time available at the Doubletree Hotel, Avenue Bar & Grill	
Thurs., Oct. 27		
Morning	Breakfast at the Doubletree Hotel <i>Avenue Bar and Grill – open at 6 a.m.</i> <i>Breakfast vouchers will be provided at hotel check-in</i>	
8– 9:15 a.m., approx. every 15 min.	Shuttle to Marquette <i>Depart from lobby of the Doubletree Hotel</i>	
8:30 a.m.	Mass – All are welcome <i>Presider: Robert Niehoff, S.J.</i> <i>St. Joan of Arc Chapel</i>	
9:30 – 10:15 a.m.	<p>Exercising the CMO’s Role Locally and as a Council <i>Remarks by Michael Garanzini, S.J., President, AJCU</i> <i>Followed by Discussion</i> <i>Alumni Memorial Union 227</i></p> <p>The <i>Characteristics</i> document is effectively our contemporary “charter” for the Jesuit, Catholic mission of our schools. It serves as a foundation for the MPE process and as a lens through which CMOs view their work.</p> <p>Questions for the Council:</p> <ul style="list-style-type: none"> • What do you find helpful or difficult in the <i>Characteristics</i> document and MPE process? • What does it imply for the CMO’s role on college/university the cabinet? For your working relationship with the President? • Where do we see mission strength in our schools, and where are there weak spots? What does that mean for the work of CMOs? 	<p>The Changing Role of Campus Ministry and Its Relationship to Mission <i>Presenters: Mary Sue Callan-Farley, Director of Campus Ministry and colleagues</i> <i>Alumni Memorial Union 252</i></p> <p>Thoughts from CM leaders on their essential role in mission integration.</p>

	<i>We may use some of this time to discuss round two of the MPE, as well.</i>	
10:15-10:30 a.m.	Break – Refreshments available in the meeting room	Break - Refreshments available in the meeting room
10:30 – Noon <i>We will remain flexible regarding how the following sessions are timed, based on the flow of the discussion.</i>	<p>Whitepaper on the Selection and Appointment of Chief Mission Officers by AJCU Presidents (10 min.)</p> <p>Brief Presentation of the Whitepaper by Kevin Burke, S.J. and Kari Kloos</p> <p>Response by Fordham President Tania Tetlow (Pre-recorded)</p> <p>Working Session to Propose Changes in the Document before Submitting to the Presidents -- Small Groups, followed by Plenary Discussion</p> <p>Questions to Prompt Small Group Discussions:</p> <ul style="list-style-type: none"> • What resonates most/least in this document, with respect to what Presidents need and what CMOs wish to convey to them? Is it of practical use? • Does it integrate well with the expectations of <i>Characteristics</i> (our charter) and the UAPs? Why or why not? What adjustments are needed? • What specific, prioritize amendments are needed? 	<p>Sharing Best Practices in Mission Programming: What Is the “State of the Art” at Our Schools? (45 min.) <i>Facilitator: Virginia Herbers, Director of Mission Formation</i></p> <ul style="list-style-type: none"> • Please bring materials on your two most innovative and effective programs, to present to colleagues – we will post online in advance of the meeting.
Noon	Province Group Lunches for CMOs, Mission Colleagues and PAHE AMU 227	
1:30 p.m.	<p>AJCU’s Strategic Directions Small Groups and Plenary Discussion</p> <p>Please come to the meeting prepared to offer your guidance on the following:</p> <ul style="list-style-type: none"> • As a CMO Council, what advice might you offer on the draft of AJCU’s Strategic Agenda? Where are its strengths and areas for improvement? Is this how AJCU should be focusing its time, staff, and energy for the greatest good? • How might you amend the AJCU Formation Program Rationale, to 	<p>Mission and DEI – Growing Our Capacity for Collaboration <i>Presenters: Dr. Chris Navia, VP for Inclusive Excellence and Bernardo Borunda-Avila, Assistant Director for Multicultural Students</i></p> <ul style="list-style-type: none"> • What have been our most effective strategies for linking our Jesuit, Catholic mission to Diversity, Equity, and Inclusion in multiple forms? • What challenges lie ahead, and what does these imply for our campus and national work?

	<p>make it as useful as possible for the schools?</p> <ul style="list-style-type: none"> • What feedback do you have for AJCU around improving and better coordinating current programs (i.e., the Leadership Institute, Ignatian Colleagues Program, Trustee Forum, and emerging Currie Fellows)? 	
3 p.m.	<p>Proposed AJCU 2022 Assembly and the role of CMOs.</p>	<p>Leadership Formation for Mission <i>Presentation by Marquette ICP Alumni/ae: Patrick Kennelly, Director Center for Peacemaking and Dr. Kati Tusinkski-Berg, Associate Professor and Associate Dean for Academic Affairs</i></p> <p>The Ignatian Colleagues Program is 15 years into its history with more than 800 alumni/ae. This is an opportunity to hear the reflections and stories of selected Marquette ICP alumni/ae, and to talk together about the future of the program.</p>
3:40 – 4 p.m.	<p>Examen and Adjournment <i>Led by: Joe DeFeo, S.J.</i></p>	<p>Examen and Adjournment <i>Led by: Joe Shadle</i></p>
<p><i>Joint Meeting Begins</i></p>		
5:15 p.m.	<p>Social Dinner</p>	
6:00 p.m.	<p><i>Sensenbrenner Hall, Eisenberg Reading Room</i></p>	
7:15 p.m.	<p>Screening/Discussion of a New Film on the Spiritual Exercises: <i>Ignatius the God Seeker</i> by Christof Wolf, S.J.</p> <ul style="list-style-type: none"> • Fr. Wolf will be present, to solicit feedback from Mission colleagues on this work. • 45-min. film, followed by a brief discussion <p><i>Sensenbrenner Hall, Eisenberg Reading Room</i></p>	
8:30-9 p.m. (every 15 min.)	<p>Shuttles to the Doubletree <i>Depart from the parking lot on the south side of Sensenbrenner Hall</i></p>	

Fri., Oct. 28	
Morning	<p>Breakfast at the Doubletree Hotel <i>Avenue Bar and Grill</i> <i>Breakfast vouchers will be provided at hotel check-in</i> [7:00 a.m. meeting at the Doubletree restaurant for CMOs leading MPE processes in 2023-2024 – meet at a reserved table in the Avenue Bar and Grill]</p>
8– 9:15 a.m., approx. every 15 min.	<p>Shuttle to Marquette <i>Depart from lobby of the Doubletree Hotel</i></p>
8:30 a.m.	<p>Mass – All are welcome <i>Presider: John Cecero, S.J.</i> <i>St. Joan of Arc Chapel</i></p>
9:30 a.m.	<p>Mid-course Check-in and Open Forum <i>Rapid Fire Topics</i> <i>Alumni Memorial Union, Lunda Room</i></p>
10:30 a.m.	Break
10:45 a.m.	<p>Fr. Sosa’s IAJU Address: Polarization, Populism, and Post-truth <i>Fr. James Hanvey, S.J.</i> <i>Secretary for the Service of Faith, Jesuit Curia</i></p> <p>Plenary Discussion <i>Alumni Memorial Union, Lunda Room</i></p>
Noon	<p>Lunch with Marquette Mission Division Colleagues <i>Alumni Memorial Union, Lunda Room</i></p>
1:15 p.m.	<p>How Jesuit Colleges and Universities Are Responding to the Dobbs Decision and the Realities of Transgender Students <i>Dr. Therese Lysaught (via Zoom)</i></p> <ul style="list-style-type: none"> • What is the breadth of issues that this raises on our campus, and how are our schools responding, to date? • How does the work of the Mission Office play a role? <p><i>Alumni Memorial Union, Lunda Room</i></p>
2:30 a.m.	<p>Break <i>Alumni Memoria Union, Henke Lounge</i></p>
3-4:30 p.m.	<p>The Mental and Spiritual Health of Our Students <i>Presenters: Sara Knutson, Assistant Director of Campus Ministry; Steve Blaha, Assistant Director of Campus Ministry, and Dr. Jodi Blahnik, Assistant Director, Counseling Center</i></p> <p>Plenary Discussion</p>
4:30 – 5:00 p.m.	<p>Brainstorming a Date and Location for the 2023 Fall Meeting and Raising Topics for Monthly Zoom Discussions (starter options listed below)</p> <ul style="list-style-type: none"> • Mission, the Core, and Academic Majors • Strengthening Collaborations between CMOs and Provosts • The Place of Theology in Jesuit Higher Education (IAJU paper for discussion) • Research as Mission • Trustee Formation • Faculty Formation at early, mid-career and senior stages • Catholic Universities as Catholic and Interreligious Communities • Mission, Promotion, and Tenure

	<ul style="list-style-type: none"> • University Solidarity with Migrants and Refugees • Becoming a Laudato Si' School • CMOs and Rectors – Building Stronger Bonds • Mission and Athletics • Assessing Mission Effectiveness <p><i>Alumni Memorial Union, Lunda Room/Henke Lounge</i></p> <p>Adjournment</p>
5:30 p.m..	<p>Closing Prayer Service <i>Chapel of the Holy Family</i></p>
6:00 p.m.	<p>Shuttle to the Doubletree <i>Depart from east side of the Alumni Memorial Union (First floor)</i></p>
6:45 p.m.	<p>Dinner On Your Own <i>Meet in the lobby of the Doubletree</i></p>